

## 2019 Responsibility Matrix Cover Sheet – Cote d’Ivoire

The Responsibility Matrix will serve as a baseline assessment of the functional responsibilities of the three major funding components of the HIV response in Cote d’Ivoire: PEPFAR, the Global Fund to Fight AIDS, TB, and Malaria, and the Government of Cote d’Ivoire (GoCI). In addition to its classic definition, the term *responsibility* in this context represents the elements and function of the HIV response. When a donor is assigned responsibility for a programmatic element of the HIV response, it contributes to the element with full accountability for its success or failure.

Representatives from the U.S. Embassy in Abidjan, UNAIDS, and the Ministry of Health (Directeur Général de la Santé and Minister of Health cabinet); National HIV/AIDS Control Program (PNLS), Ministries of Plan and Development, Justice and Defense, National Assembly, UNICEF, World Bank, WHO, implementing partners, civil society organizations, and Global Fund Principal recipients and Country Coordination Mechanism met to discuss and complete the Excel-based responsibility matrix tool. They estimated the degree to which each major funder contributes to each functional element listed in the tool. Each level of functional responsibility could be assigned to four categories:

- Primary: Primary responsibility for the element;
- Secondary: Secondary responsibility for the element (i.e., doesn’t lead, but offers substantial level of support;
- Nominal: Contributes to the element but offers a marginal level of support; and
- None: No responsibility/level of support.

The group determined that as the Global Fund and PEPFAR operate in different geographical areas of the country, in terms of clinical support and were co-located over the last two years in term of community-based intervention, they assigned primary responsibility for the same element. While PEPFAR covers a significantly larger geographical area compared to the Global Fund (ratio of 80 to 3 health districts), it was noted that PEPFAR-supported health districts represent up to 80% of the HIV burden Cote d’Ivoire and thus, is assigned primary responsibility.

The GoCI is largely responsible for the service delivery element of the national response as the responsibility for provision of commodities is shared among the three within the Common Basket commodities.

Although the GoCI plays a secondary role in various above-site endeavors, it retains primary responsibility for human resources for health including mobilization, deployment/allocation, and remuneration.

The GoCI has primary responsibility for strategy formulation and planning with donors having secondary responsibility.

In addition to serving as the baseline assessment of the functional responsibilities, the Responsibility Matrix will inform the design and development of a roadmap that will track the shifts of responsibilities, for various elements of the HIV response, to the GoCI over time while maintaining optimal HIV service delivery and program quality.

# HIV/AIDS Responsibility Matrix

Country: Cote d'Ivoire  
 Epidemic Type: Generalized  
 Income Level: Lower-Middle Income  
 PEPFAR Categorization: Long-Term Strategy

## Legend

Primary=Primary responsibility for/contribution to element  
 Secondary=Secondary responsibility for element (i.e., doesn't lead, but offers substantial level of support)  
 Nominal=Contributes to this effort, but offers a nominal/marginal level of support  
 None=No responsibility/level of support

FUNCTIONAL ELEMENTS	DIMENSIONS								
	SERVICE DELIVERY <sup>1</sup>			NON-SERVICE DELIVERY ASSISTANCE <sup>2</sup>			STRATEGY FORMULATION AND PLANNING <sup>3</sup>		
	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt.	PEPFAR	GFATM
<b>Programs</b>									
<i>Care and Treatment</i>	Primary	Primary	Secondary	Secondary	Primary	Primary	Primary	Secondary	Secondary
Clinical Interventions	Primary	Secondary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
Laboratory	Primary	Primary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
Linkage, Retention, Adherence	Secondary	Primary	Primary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
<i>TB-HIV</i>	Primary	Secondary	Secondary	Secondary	Secondary	Primary	Primary	Secondary	Primary
<i>HIV Testing Services</i>	Primary	Secondary	Secondary	Secondary	Primary	Nominal	Primary	Secondary	Secondary
<i>Prevention</i>	Primary	Secondary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
Prevention of Mother-To-Child Transmission	Primary	Secondary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
Male Circumcision	None	None	None	None	None	None	None	None	None
Other Biomedical Prevention	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Key and Priority Populations	Secondary	Primary	Secondary	Secondary	Primary	Primary	Primary	Secondary	Secondary
<i>Orphans and Vulnerable Children</i>	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
<b>Commodities</b>									
<i>Condoms</i>	Secondary	Nominal	Primary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Male Circumcision Kits and Supplies</i>	None	None	None	None	None	None	None	None	None
<i>Rapid Test Kits</i>	Secondary	Primary	Secondary	Primary	Primary	Secondary	Primary	Secondary	Secondary
<i>Antiretroviral Drugs</i>	Primary	Primary	Primary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
<i>Other Essential Drugs</i>	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>CD4</i>	Primary	None	None	Primary	None	None	Primary	None	None
<i>Viral Load</i>	Primary	Primary	Primary	Secondary	Primary	Nominal	Primary	Secondary	Secondary
<i>Reagents and Supplies</i>	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Health Equipment</i>	Primary	Primary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
<i>PSM Costs</i>	Primary	Primary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
<b>Health Workforce</b>									
<i>Service Delivery Personnel: Facility-level staff total</i>									
Salary and Benefits	Primary	Nominal	Nominal				Primary	Nominal	Nominal
Salary Top-Ups	Nominal	Nominal	Nominal				Nominal	Nominal	Nominal
Training and Supervision	Nominal	Primary	Primary				Primary	Secondary	Secondary
<i>Non-Service Delivery Personnel: Facility-level staff total</i>									
Salary and Benefits				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Salary Top-Ups				Nominal	Nominal	Nominal	Primary	Secondary	Secondary
Training and Supervision				Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Community Health Workers/Lay Cadres staff number</i>									
Salary and Benefits	Nominal	Primary	Primary	Nominal	Primary	Primary	Primary	Secondary	Secondary
Salary Top-Ups	None	Nominal	Nominal	None	Nominal	Nominal	Nominal	Nominal	Nominal
Training and Supervision	Primary	Primary	Primary	Primary	Primary	Primary	Primary	Secondary	Secondary
<i>Secondment Staff number</i>									
<b>Above Site (Systems)</b>									
<i>Health Workforce</i>									
<i>Governance</i>				Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Institutional and Organizational Development</i>				Primary	Nominal	Nominal	Primary	Nominal	Nominal
<i>Health Financing</i>				Primary	Primary	Primary	Primary	Secondary	Secondary
<i>Health Management Information Systems</i>				Primary	Primary	Secondary	Primary	Secondary	Secondary
<i>Supply Chain Systems</i>				Primary	Primary	Primary	Primary	Secondary	Secondary
<i>Laboratory Systems</i>				Primary	Primary	Secondary	Primary	Secondary	Secondary
<i>Other Systems Support</i>				Primary	Secondary	Nominal	Primary	Secondary	Nominal
<i>Disease Surveillance</i>				Primary	Nominal	Nominal	Primary	Nominal	Nominal
<b>Strategic Information</b>									
<i>Monitoring and Evaluation</i>	Primary	Secondary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
<i>Surveys and Surveillance</i>	Primary	Primary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Secondary
<i>Research and Other Surveys</i>	Primary	Secondary	Secondary	Secondary	Primary	Primary	Primary	Secondary	Secondary
<b>Program Implementation, Management, and Support</b>									
<i>At the Implementation Level</i>									
<i>At the Donor Level</i>									

### Definitional guidance for dimension categories:

1. Service Delivery - Activities that involve direct contact with patients; or direct involvement in this activity.
2. Non-Service Delivery Assistance - Advice, training, etc. provided to ensure service is successful.
3. Strategy Formulation and Planning - Higher level oversight and strategic management that provides vision, guides programs, and works to ensure success of service and/or technical assistance.

HIV/AIDS Responsibility Matrix	Supplementary Comments/Notes
<b>Country: Cote d'Ivoire</b>	
<b>Programs</b>	
<b>Care and Treatment</b>	
Clinical Interventions	The GoCI is supposed to have the primary roles in all HIV service delivery components. Due to insufficient funding of the MoH by the GoCI, the effort to combat HIV/AIDS depends on the support of foreign donors. The GoCI holds the primary role for clinical intervention (Health providers' salaries, GoCI owns and maintains public health infrastructure, and pays for utilities etc.)/the Global Fund (GF) and PEPFAR has the secondary roles because the PEPFAR-funded and GF-supported-PMOs provide support to the GoCI in HIV service delivery. However, for Non-DSD assistance, GoCI has the secondary role and PEPFAR and the GF have the primary roles.
Laboratory	The GF would have had a nominal role on the Lab component as it contributes to the purchase of lab reagents. However, as of fiscal year 2019, the GF will establish and ensure full support of 5 laboratories. Regarding Strategy/Policy/Planning Formulation, GoCI has primary role and is supported on a secondary level by both the GF and PEPFAR.
Linkage, Retention, Adherence	External partners including PEPFAR and the Global Fund have primary responsibility for direct service delivery and support unrelated to direct support. The GoCI retains a secondary role for the community effort.
TB-HIV	The GF is responsible for TB-HIV activities not-linked to DSD.
<b>HIV Testing Services</b>	
<b>Prevention</b>	
Prevention of Mother-To-Child Transmission	
Male Circumcision	Not applicable in Cote d'Ivoire
Other Biomedical Prevention	
Key and Priority Populations	
<b>Orphans and Vulnerable Children</b>	
<b>Commodities</b>	
Condoms	
Male Circumcision Kits and Supplies	
Rapid Test Kits	
Antiretroviral Drugs	
Other Essential Drugs	
CD4	GF and PEPFAR no longer support CD4. Although PEPFAR still owns the CD4 equipments (CDC) at all sites, the GoCI assures the maintenance and purchases the reagents.
Viral Load	
Reagents and Supplies	
Health Equipment	
PSM Costs	
<b>Health Workforce</b>	
<b>Service Delivery Personnel: Facility-level staff total</b>	
Salary and Benefits	
Salary Top-Ups	This is nominal. The Top-ups from the GoCI, even though they are spread to most civil servants (health workers) is not significant. Although the GF and PEPFAR support some health workers, this support is limited and therefore not significant.
Training and Supervision	
<b>Non-Service Delivery Personnel: Facility-level staff total</b>	
Salary and Benefits	NB: one participant proposed that "the Direct Service delivery" should not be greyed. All supporting employees should be taken into account that we can have a full view of all people working in the HIV-AIDS field in Cote d'Ivoire.
Salary Top-Ups	
Training and Supervision	
<b>Community Health Workers/Lay Cadres staff number</b>	
Salary and Benefits	
Salary Top-Ups	
Training and Supervision	
<b>Secondment Staff number</b>	
<b>Above Site (Systems)</b>	
Health Workforce	
Governance	
Institutional and Organizational Development	
Health Financing	
Health Management Information Systems	
Supply Chain Systems	
Laboratory Systems	
Other Systems Support	
Disease Surveillance	
<b>Strategic Information</b>	
Monitoring and Evaluation	
Surveys and Surveillance	
Research and Other Surveys	
<b>Program Implementation, Management, and Support</b>	
At the Implementation Level	not applicable as per OGAC guidance
At the Donor Level	not applicable as per OGAC guidance