

PEPFAR Ghana – 2019 Responsibility Matrix Narrative Cover Sheet

The Responsibility Matrix helps to better assess and understand the current distribution of HIV-related activities and responsibilities in PEPFAR partner countries. The Responsibility Matrix (RM) will serve as a baseline assessment of the functional responsibilities of the three major funding components of the HIV response: PEPFAR, the Global Fund, and Host Government. In this context, the term “responsibility,” it is meant to convey the word’s classic definition, but with regard to the elements and functions of HIV programs. That is, when a funder is responsible for a programmatic element of the HIV effort, it makes a contribution through that element and is accountable for its level of success or failure.

Country Overview: Ghana is a lower-middle income country with a Gross National Income (GNI) per capita of \$2,130 (World Bank, 2018). The HIV/AIDS epidemic in Ghana is characterized as a low-level generalized epidemic with high prevalence rates among female sex workers (FSW) and men who have sex with men (MSM). International funding accounted for 58% of HIV and AIDS expenditures (NASA 2015-2016), while only 12% of general government expenditures goes to health (2016 National Health Account, 2017 Budget Statement & Economic Policy). The total health care expenditure from all sources is 5.34% of the GDP (2016 National Health Account).

In June 2018, the national program reset its current number of PLHIV on treatment to 100,000. This number was reached after reviews of site level and pharmacy data. During the Regional Operational Planning process of 2019 (ROP19), Ghana became the hub for the newly established PEPFAR West Africa Regional program, which includes Ghana, Burkina Faso, Liberia, Mali, Senegal, and Togo. During this process, Ghana’s annual budget was reduced by 25%, from \$11,933,718 to \$8,915,000, and activities were focused on achieving epidemic control by September 2020 in a single region, Western Region. Results of this shift include PEPFAR reducing efforts in national supply chain, lab, strategic information, and key population activities in five regions. Global Fund will step in to provide support for these areas where PEPFAR no longer will, beginning in October 2020.

Ghana has sufficient numbers and categories of health care workers and volunteers to provide quality HIV/AIDS prevention, care and treatment services; however, there is no equity in deployment and implementation is inconsistent. Considering the decline in donor funding and lack of achievement of past targets, optimization of programs and activities to accelerate progress towards epidemic control is critical.

Responsibility Matrix Process: Ghana PEPFAR team held a meeting to review a draft of the RM completed by a UNAIDS consultant on September 17th. The meeting was convened in close collaboration with UNAIDS Ghana office. Discussions centered on the tool to build consensus on the key issues and changes over time; and consequently, request clearance to share the tool with OGAC/HQ.

After the final meeting, the PEPFAR Ghana team circulated the consolidated RM to all participating stakeholders for a last review to ensure all references were accurate and updated for submission.

The Stakeholders’ involved in the entire process included Ghana Health Services (National AIDS Control Program, PPME), Ministry of Health, Ministry of Finance, Office of the President of the Republic of Ghana, Ghana Statistical Services, Ghana AIDS Commission, Ghana Armed Forces (GAF), multilateral partners (UNAIDS, Global Fund, WHO), implementing partners (Care Continuum, WAPCAS, PSM, EQUIP), academia

(¹ISSER), CCM², Civil Society Organizations (NAP+, GHANET, Hope for Future Generations), private sector (WAAF), media, and PEPFAR-implementing US government Agencies.

Contact: For any questions regarding Ghana’s RM, please contact the acting PEPFAR Co-Coordinator, and CDC Country Director, Dr. Michael Melchior (XLP3@cdc.gov).

¹ ISSER: Institute for Social, Statistical, and Economic Research;

² Country Coordinating Mechanism

HIV/AIDS Responsibility Matrix

Legend

Country: Ghana

Epidemic Type: Generalized

Income Level: Low middle

PEPFAR Categorization: West Africa Region

Primary=Primary responsibility for/contribution to element

Secondary=Secondary responsibility for element (i.e., doesn't lead, but offers substantive support)

Nominal=Contributes to this effort, but offers a nominal/marginal level of support

None=No responsibility/level of support

FUNCTIONAL ELEMENTS	DIMENSIONS								
	SERVICE DELIVERY ¹			NON-SERVICE DELIVERY ASSISTANCE ²			STRATEGY FORMULATION AND PLANNING ³		
	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt.	PEPFAR	GFATM
Programs									
<i>Care and Treatment</i>	Primary	Nominal	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Clinical Interventions	Primary	None	None	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Laboratory	Primary	Secondary	None	Primary	Secondary	Nominal	Primary	Secondary	Nominal
Linkage, Retention, Adherence	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
TB-HIV	Primary	Nominal	Nominal	Secondary	Nominal	Primary	Primary	Nominal	Secondary
<i>HIV Testing Services</i>	Primary	Secondary	Secondary	Secondary	Secondary	Primary	Primary	Nominal	Secondary
<i>Prevention</i>	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Prevention of Mother-To-Child Transmission	Primary	None	Secondary	Primary	None	Secondary	Primary	None	Secondary
Male Circumcision	None	None	None	None	None	None	None	None	None
Other Biomedical Prevention	Primary	None	None	Primary	None	None	Primary	None	None
Key and Priority Populations	Nominal	Primary	Primary	Nominal	Secondary	Primary	Secondary	Primary	Secondary
Orphans and Vulnerable Children	Nominal	None	None	Nominal	None	None	Secondary	None	None
Commodities									
<i>Condoms</i>	Primary	Nominal	Nominal	Primary	None	Nominal	Primary	Nominal	Nominal
<i>Male Circumcision Kits and Supplies</i>	None	None	None	None	None	None	None	None	None
<i>Rapid Test Kits</i>	Primary	None	Secondary	Primary	Nominal	Secondary	Primary	Nominal	Secondary
<i>Antiretroviral Drugs</i>	Secondary	None	Primary	Secondary	None	Primary	Primary	Secondary	Secondary
<i>Other Essential Drugs</i>	Primary	None	Secondary	Primary	None	Nominal	Primary	Nominal	Secondary
<i>CD4</i>	Secondary	None	Primary	Secondary	None	Primary	Secondary	Nominal	Primary
<i>Viral Load</i>	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Primary	Secondary	Secondary
<i>Reagents and Supplies</i>	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Primary	Nominal	Secondary
<i>Health Equipment</i>	Primary	Nominal	Secondary	Primary	Nominal	Secondary	Primary	Nominal	Secondary
<i>PSM Costs</i>	Secondary	Nominal	Primary	Secondary	Nominal	Primary	Secondary	Nominal	Primary
Health Workforce									
<i>Service Delivery Personnel: Facility-level staff total</i>									
Salary and Benefits	Primary	None	Nominal				Primary	None	None
Salary Top-Ups	None	None	None				None	None	None
Training and Supervision	Primary	Nominal	Secondary				Primary	Secondary	Secondary
<i>Non-Service Delivery Personnel: Facility-level staff total</i>									
Salary and Benefits				Primary	Nominal	Nominal	Primary	None	None
Salary Top-Ups				None	Nominal	None	Primary	None	None
Training and Supervision				Primary	Nominal	Secondary	Primary	Nominal	Secondary
<i>Community Health Workers/Lay Cadres staff number</i>									
Salary and Benefits	Secondary	Nominal	Secondary	Secondary	None	Primary	Secondary	Nominal	Secondary
Salary Top-Ups	None	None	None	None	None	None	None	None	None
Training and Supervision	Primary	Nominal	Secondary	Secondary	Secondary	Primary	Primary	Secondary	Nominal
<i>Secondment Staff number</i>									
Above Site (Systems)									
<i>Health Workforce</i>				Primary	Nominal	Secondary	Primary	Nominal	Secondary
<i>Governance</i>				Primary	Nominal	Nominal	Primary	Nominal	Secondary
<i>Institutional and Organizational Development</i>				Primary	Nominal	None	Primary	Nominal	Nominal
<i>Health Financing</i>				Primary	Nominal	Secondary	Primary	Nominal	Secondary
<i>Health Management Information Systems</i>				Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Supply Chain Systems</i>				Secondary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Laboratory Systems</i>				Primary	Secondary	Secondary	Primary	Secondary	Secondary
<i>Other Systems Support</i>				Primary	Nominal	Nominal	Primary	Nominal	Secondary
<i>Disease Surveillance</i>				Primary	Secondary	Nominal	Primary	Secondary	Nominal
Strategic Information									
<i>Monitoring and Evaluation</i>	Primary	Secondary	Secondary	Secondary	Primary	Primary	Primary	Secondary	Secondary
<i>Surveys and Surveillance</i>	Nominal	Secondary	Primary	Secondary	Secondary	Primary	Primary	Secondary	Nominal
<i>Research and Other Surveys</i>	Primary	Secondary	Secondary	Secondary	Primary	Secondary	Primary	Secondary	Nominal
Program Implementation, Management, and Support									
<i>At the Implementation Level</i>									
<i>At the Donor Level</i>									

Definitional guidance for dimension categories:

1. Service Delivery - Activities that involve direct contact with patients; or direct involvement in this activity.
2. Non-Service Delivery Assistance - Advice, training, etc. provided to ensure service is successful.
3. Strategy Formulation and Planning - Higher level oversight and strategic management that provides vision, guides programs, and works to ensure success of service and/or technical assistance.

HIV/AIDS Responsibility Matrix		Supplementary Comments/Notes
Country: Ghana		*See Responsibility Matrix Narrative Cover Sheet
Programs		
<i>Care and Treatment</i>		
Clinical Interventions		
Laboratory		
Linkage, Retention, Adherence		
TB-HIV		
<i>HIV Testing Services</i>		
<i>Prevention</i>		
Prevention of Mother-To-Child Transmission		
Male Circumcision		
Other Biomedical Prevention		
Key and Priority Populations		
<i>Orphans and Vulnerable Children</i>		
Commodities		
<i>Condoms</i>		
<i>Male Circumcision Kits and Supplies</i>		
<i>Rapid Test Kits</i>		
<i>Antiretroviral Drugs</i>		
<i>Other Essential Drugs</i>		
<i>CD4</i>		
<i>Viral Load</i>		
<i>Reagents and Supplies</i>		
<i>Health Equipment</i>		
<i>PSM Costs</i>		
Health Workforce		
<i>Service Delivery Personnel: Facility-level staff total</i>		
Salary and Benefits		
Salary Top-Ups		
Training and Supervision		
<i>Non-Service Delivery Personnel: Facility-level staff total</i>		
Salary and Benefits		
Salary Top-Ups		
Training and Supervision		
<i>Community Health Workers/Lay Cadres staff number</i>		
Salary and Benefits		
Salary Top-Ups		
Training and Supervision		
<i>Secondment Staff number</i>		
Above Site (Systems)		
<i>Health Workforce</i>		
<i>Governance</i>		
<i>Institutional and Organizational Development</i>		
<i>Health Financing</i>		
<i>Health Management Information Systems</i>		
<i>Supply Chain Systems</i>		
<i>Laboratory Systems</i>		
<i>Other Systems Support</i>		
<i>Disease Surveillance</i>		
Strategic Information		
<i>Monitoring and Evaluation</i>		
<i>Surveys and Surveillance</i>		
<i>Research and Other Surveys</i>		
Program Implementation, Management, and Support		
<i>At the Implementation Level</i>		
<i>At the Donor Level</i>		