

2019 HIV/AIDS Responsibility Matrix: RWANDA

The HIV/AIDS Responsibility Matrix is a new tool introduced in 2019 in partnership with the Sustainability Index and Dashboard. The Responsibility Matrix was completed in September 2019 by representatives from the Rwanda Ministry of Health, Global Fund, One UN, CDC and PEPFAR. Upon completion of the Responsibility Matrix, the document was sent to Rwanda Ministry of Health and Rwanda Biomedical Center leadership for agreement.

Rwanda Overview: Rwanda has made significant and remarkable progress in reaching the UNAIDS Fast Track 90-90-90 Goals following the genocide of 1994. The Government of Rwanda (GOR) has demonstrated strong leadership and vision in crafting a national HIV/AIDS strategy and coordinating the response. Although, Rwanda remains highly dependent on donors to fund its HIV response, particularly PEPFAR and the Global Fund, the Rwanda Ministry of Health takes a primary role in decision making and the direction of the HIV response.

Responsibility Matrix Results: The Rwanda Ministry of Health is the key driver in the HIV response in Rwanda. The MOH holds the primary responsibility in service delivery, non-service delivery and strategic formulation and planning all HIV activities in Rwanda. PEPFAR and the Global Fund provide secondary support in these three key areas. Within the health workforce support neither PEPFAR nor Global fund contributes to the salary top ups at any level, additionally the Ministry of Health does minimal secondment of staff members.

Contact: For questions or further information about PEPFAR efforts to support sustainability of the HIV response in Rwanda, please contact Alexandra Hoagland, PEPFAR Country Coordinator for Rwanda, at HoaglandA@state.gov.

HIV/AIDS Responsibility Matrix									
Country: Rwanda			Legend						
Epidemic Type: Generalized			Primary=Primary responsibility for/contribution to element						
Income Level: Low Income			Secondary=Secondary responsibility for element (i.e., doesn't lead, but offers substantial level of support)						
PEPFAR Categorization: Long-Term Strategy			Nominal=Contributes to this effort, but offers a nominal/marginal level of support						
			None=No responsibility/level of support						
FUNCTIONAL ELEMENTS	DIMENSIONS								
	SERVICE DELIVERY ¹			NON-SERVICE DELIVERY ASSISTANCE ²			STRATEGY FORMULATION AND PLANNING ³		
	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt. & IPs	PEPFAR & PEPFAR IPs	GFATM & GFATM IPs	Host Govt.	PEPFAR	GFATM
Programs									
Care and Treatment	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Clinical Interventions	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Laboratory	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Linkage, Retention, Adherence	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
TB-HIV	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
HIV Testing Services	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Prevention	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Prevention of Mother-To-Child Transmission	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Male Circumcision	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Other Biomedical Prevention	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Key and Priority Populations	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Orphans and Vulnerable Children	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Commodities									
Condoms	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Male Circumcision Kits and Supplies	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Rapid Test Kits	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Antiretroviral Drugs	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Other Essential Drugs	Primary	Nominal	Nominal	Primary	Secondary	Secondary	Primary	Secondary	Secondary
CD4	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Viral Load	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Reagents and Supplies	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Health Equipment	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
PSM Costs	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Health Workforce									
Service Delivery Personnel: Facility-level staff total	Primary	Secondary	Secondary						
Salary and Benefits	Primary	Secondary	Secondary				Primary	Secondary	Secondary
Salary Top-Ups	Primary	None	None				Primary	None	None
Training and Supervision	Primary	Secondary	Secondary				Primary	Secondary	Secondary
Non-Service Delivery Personnel: Facility-level staff total				Primary	Secondary	Secondary			
Salary and Benefits				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Salary Top-Ups				Primary	None	None	Primary	None	None
Training and Supervision				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Community Health Workers/Lay Cadres staff number	Primary	Secondary	Secondary						
Salary and Benefits	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Salary Top-Ups	Primary	None	None	Primary	None	None	Primary	None	None
Training and Supervision	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Secondment Staff number	Nominal	Primary	Secondary						
Above Site (Systems)									
Health Workforce				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Governance				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Institutional and Organizational Development				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Health Financing				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Health Management Information Systems				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Supply Chain Systems				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Laboratory Systems				Primary	Secondary	Secondary	Primary	Secondary	Secondary
Other Systems Support				Primary	None	Secondary	Primary	None	Secondary
Disease Surveillance				Primary	None	Secondary	Primary	None	Secondary
Strategic Information									
Monitoring and Evaluation	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Surveys and Surveillance	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Research and Other Surveys	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
Program Implementation, Management, and Support									
At the Implementation Level	Primary	Secondary	Secondary	Primary	Secondary	Secondary	Primary	Secondary	Secondary
At the Donor Level	Secondary	Primary	Primary	Secondary	Primary	Primary	Secondary	Primary	Primary

Definitional guidance for dimension categories:

1. Service Delivery - Activities that involve direct contact with patients; or direct involvement in this activity.
2. Non-Service Delivery Assistance - Advice, training, etc. provided to ensure service is successful.
3. Strategy Formulation and Planning - Higher level oversight and strategic management that provides vision, guides programs, and works to ensure success of service and/or technical assistance.

HIV/AIDS Responsibility Matrix		Supplementary Comments/Notes
Country: Rwanda		
Programs		
<i>Care and Treatment</i>		
Clinical Interventions		
Laboratory		
Linkage, Retention, Adherence		
TB-HIV		
<i>HIV Testing Services</i>		
<i>Prevention</i>		
Prevention of Mother-To-Child Transmission		
Male Circumcision		
Other Biomedical Prevention		
Key and Priority Populations		
<i>Orphans and Vulnerable Children</i>		
Commodities		
<i>Condoms</i>		
<i>Male Circumcision Kits and Supplies</i>		
<i>Rapid Test Kits</i>		
<i>Antiretroviral Drugs</i>		
<i>Other Essential Drugs</i>		
<i>CD4</i>		
<i>Viral Load</i>		
<i>Reagents and Supplies</i>		
<i>Health Equipment</i>		
<i>PSM Costs</i>		
Health Workforce		
<i>Service Delivery Personnel: Facility-level staff total</i>		
Salary and Benefits		
Salary Top-Ups		
Training and Supervision		
<i>Non-Service Delivery Personnel: Facility-level staff total</i>		
Salary and Benefits		
Salary Top-Ups		
Training and Supervision		
<i>Community Health Workers/Lay Cadres staff number</i>		
Salary and Benefits		
Salary Top-Ups		
Training and Supervision		
<i>Secondment Staff number</i>		
Above Site (Systems)		
<i>Health Workforce</i>		
<i>Governance</i>		
<i>Institutional and Organizational Development</i>		
<i>Health Financing</i>		
<i>Health Management Information Systems</i>		
<i>Supply Chain Systems</i>		
<i>Laboratory Systems</i>		
<i>Other Systems Support</i>		
<i>Disease Surveillance</i>		
Strategic Information		
<i>Monitoring and Evaluation</i>		
<i>Surveys and Surveillance</i>		
<i>Research and Other Surveys</i>		
Program Implementation, Management, and Support		
<i>At the Implementation Level</i>		
<i>At the Donor Level</i>		